Molten Ventures Investor Day 2025

Ben Wilkinson Chief Executive Officer



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Overview



European opportunity

Why Molten?

The VC opportunity

Generational Shift in Technology



Since Molten's IPO in 2016

4.1x AuM*

11.3x GPV*

NAV*

Realised

£1.8bn 30 Sept '24

£1.3bn 30 Sept '24

£1.2bn 30 Sept '24

£640m+ since IPO

£350m at IPO

£106m at IPO

£143m 30 Sept '16 6 realisations at 5x+ MOIC

Activity YTD'25

Group deployment over £104m in YTD'25, PLC deployment £70m with EIS & VCT deployment totalling £34m

Continuation of secondary investment strategy, majority stake in Connect Ventures, Fund I

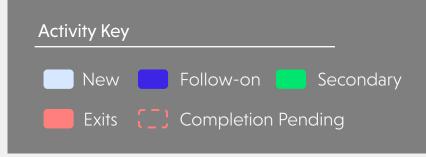
Realisations expected to exceed £220m, PLC representing £150m and £70m for EIS & VCT*

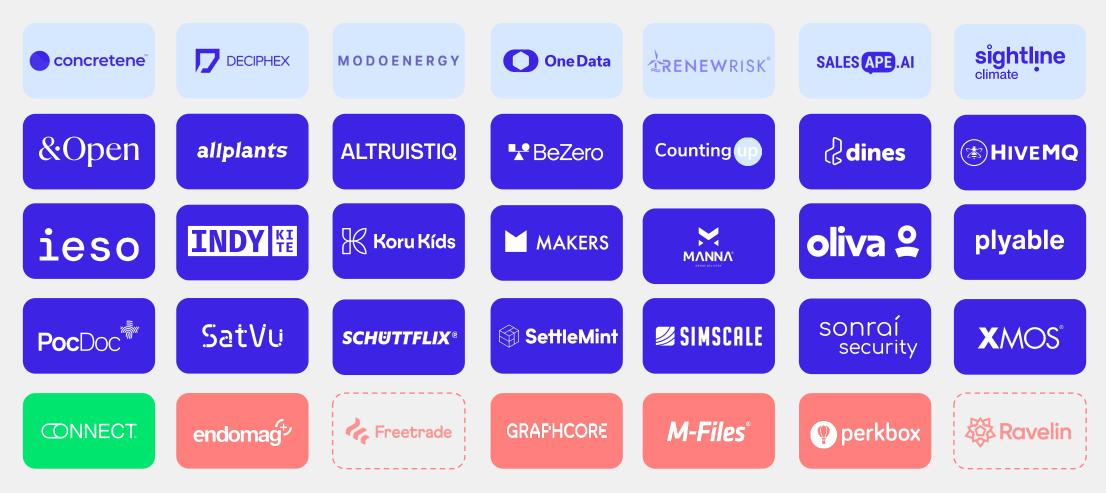
Completed £10m of share buybacks, ongoing £5m, with an additional £15m announced today

Molten

* Includes Ravelin and FreeTrade which are due to complete subject to approvals.

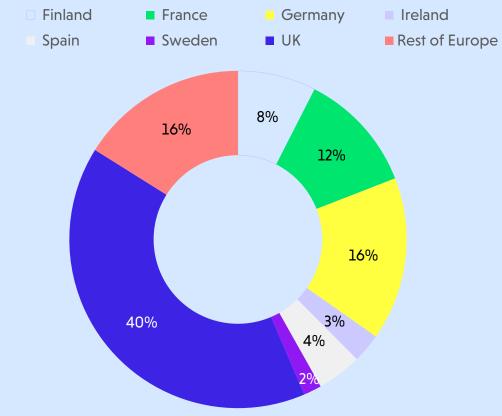
Portfolio activity YTD'25





Where we deploy capital

Deployment by # of Deals





VC as an asset class, in Europe and the Opportunity

Venture Capital as an asset class in Europe

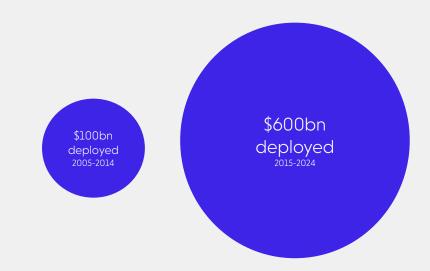
Long Term Outsized Returns vs Public Markets

Access to Innovative Companies and Frontier Technology

Diversification Benefits

15% per annum

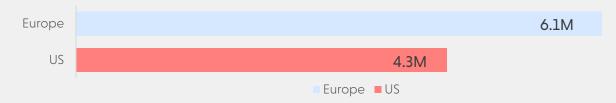
10-year return vs 5.3% and 7.5% p.a. by the FTSE All Share index and MSCI Europe Index* EU VC deploying 6x more from 2015-2024 vs. 2005 -2014.^





European strengths lie in its science clusters, engineering talent and second-generation tech talent

Europe has 40% more developers than the US



More than half of the world's top science clusters are in Europe

- 1. Bay Area
- 2. Boston
- 3. Cambridge, UK
- 4. San Diego
- 5. Oxford
- 6. Charlottesville
- 7. Eindhoven
- 8. Munich
- 9. Zurich
- 10. Santa Barbra
- 11. Geneva

- 12. Stockholm
- 13. Boulder
- 14. Leuven
- 15 Novy Vanls (
- 15. New York City
- 16. Basel
- 17. Haifa
- 18. Seattle
- 19. Raleigh-Durham
- 20. Tel Aviv
- 21. Ghent
- 22. Austin

- 23. Bristol
- 24. London
- 25. New Palo Alto
- 26. Salt Lake City
- 27. Philadelphia
- 28. Detroit
- 29. Paris
- 30. Oulu
- 31. Luxembourg
- 32. Dublin

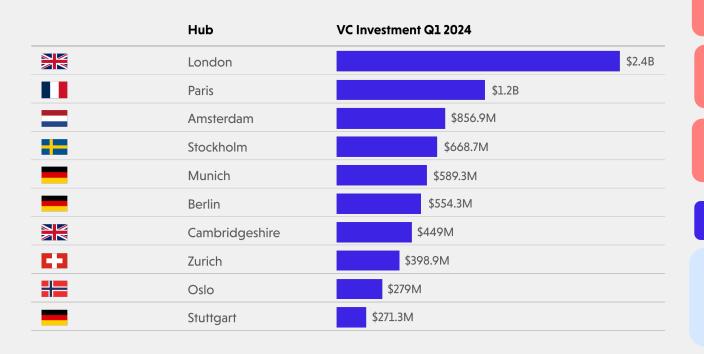
Number of former employees going on to form their own startups

32 Spotify	32 Delivery Hero	31 CRITEO	31 Klarna.	30 ▶ zalando
26 Revolut	24 <u>N</u> 26	24 ₩ BlaBlaCar	24 deliveroo	22 Skype
22	21	19	15	15
7WIJE	Glovo ^o	King	monzo	T JUST EAT
14	13	12	12	12
babylon	Skyscanner	wefox	S sumup°	cetonis



The European opportunity for VC growth

London is the leading VC hub based on deployment¹



Company Creation²

13,000 in 2024 (EU) 10,000 in 2024 (US) \$150bn+ variance in funding at the growth stage compared to the US over the past 10 years³

This funding gap is bridged by US investors investing \$50bn in EU funding rounds³

EU Ecosystem⁴

Value 2019: \$560bn

Value today: \$3.2tn 10 year forecast: \$8tn

250% growth

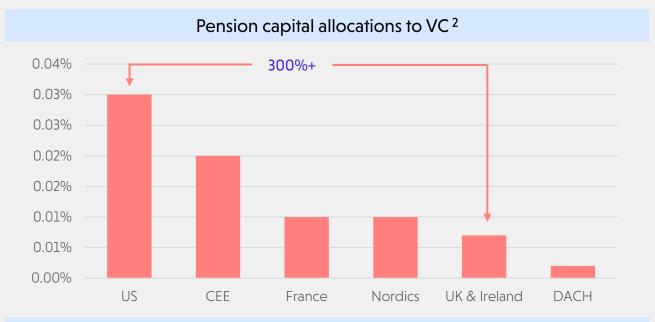
Pension capital can support this growth



- . Dealroom, Europe Tech Update report Q1 2024, published April 2024
- EY US Venture Capital Q4'24 Report and Pitchbook Data, accessed on 10 February 2025
- 3. Pitchbook Data, accessed on 10 February 2025 includes all US vs. Europe VC deals, with additional analysis from Molten.
- 4. 'State of European Tech 2024', Report published November 2024 with contributions from Invest Europe, Atomico, Orrick, HSBC IB, AWS and Slush.

Pension fund investment into VC remains an untapped resource in UK and Europe

·	1976 (pre Prudent Man Reform)	1996 (post Prudent Man Reform	Today (2019)
Venture Capital	\$4bn	\$39bn	\$456bn

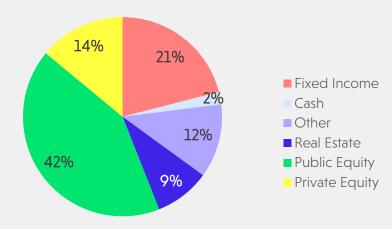


Mansion House reform aiming to unlock £50bn of capital in the UK

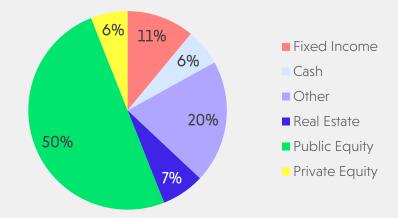
Matched allocated could contribute an additional \$100bn+ in capital annually to Europe

Molten

U.S. public pension funds invest 14% of their portfolios in private equity, on a dollar-weighted basis³



UK LGPS Allocations⁴



^{1.}Morgan Stanley: Public to Private Equity in the United States: A Long-Term Look, August 2020

² Data from State of European Tech 2024', Report published November 2024 with contributions from Invest Europe, Atomico, Orrick, HSBC IB, AWS and Slush. with additional analysis overlaid from Molten.

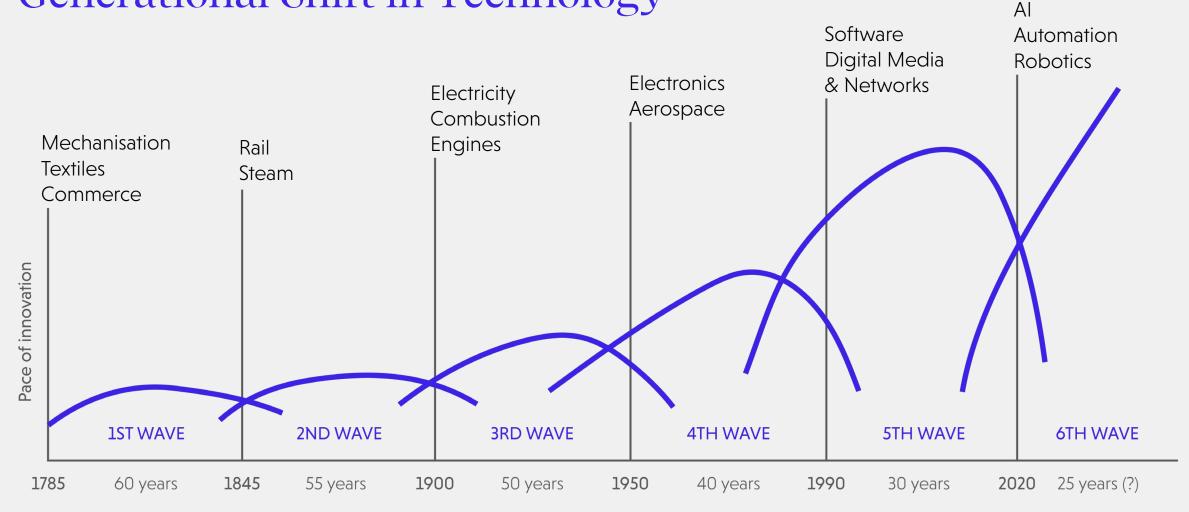
³ American Investment Council: Public Pension Study 2024

⁴ Pension Fund Investment and the UK Economy, 27 November 2024

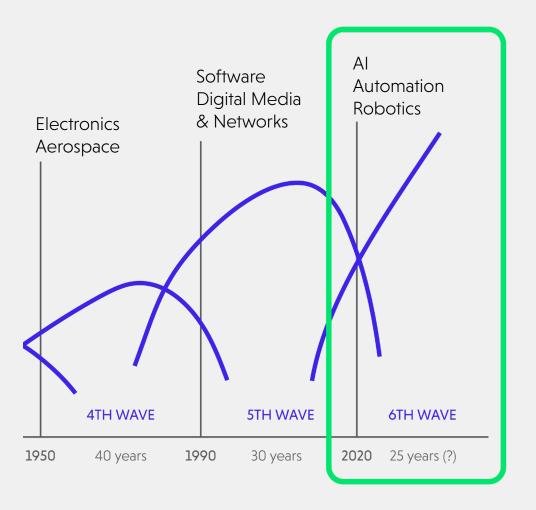


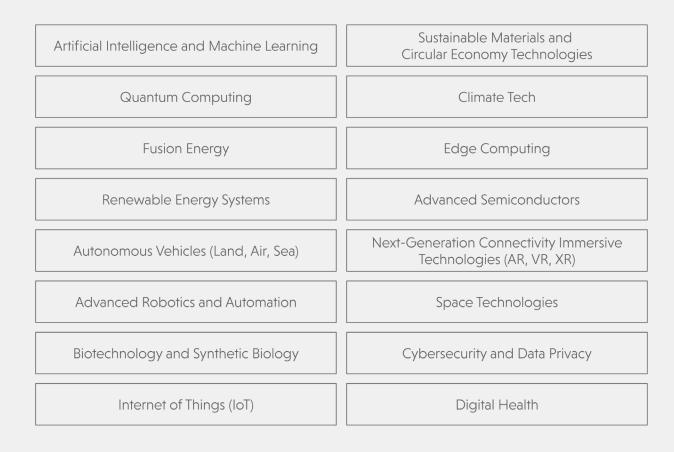
Generational shift in technology

Generational Shift in Technology

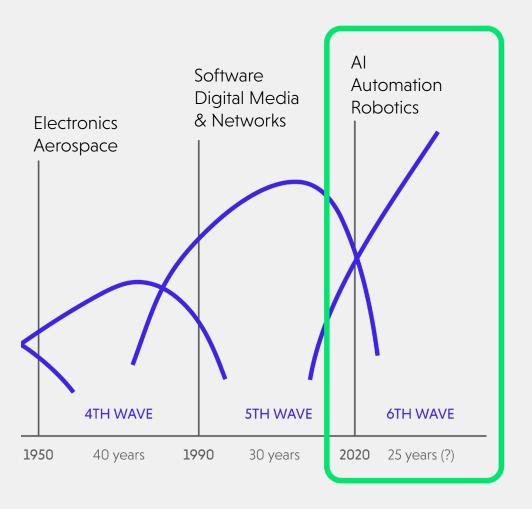


Subsectors emerging from the 6th wave





Molten's Chosen Leading Sub-sectors





Subsectors we already invest in

Consumer technology

Digital health

Enterprise & SaaS

Hardware & Deeptech

Molten investment sub-sectors

Fintech

Climate

Space

Healthcare

Al, Meta & Quantum

Internet of Things 'loT'



Why Molten?

Investment rationale

Exposure to a private asset class via a FTSE 250 company

Refocus on our core investment principles

Multiple and growing sources of capital to deploy

Established track record of exits

Disciplined Capital
Allocation

100+ portfolio companies actively managed by an established portfolio team

Evergreen balance sheet

PLC, EIS, VCT, Co-Invest, FoF, Strategic partnerships

Generating investment returns into cash

Vintage creation,
Secondary
Opportunities,
Share Buybacks

To recap...

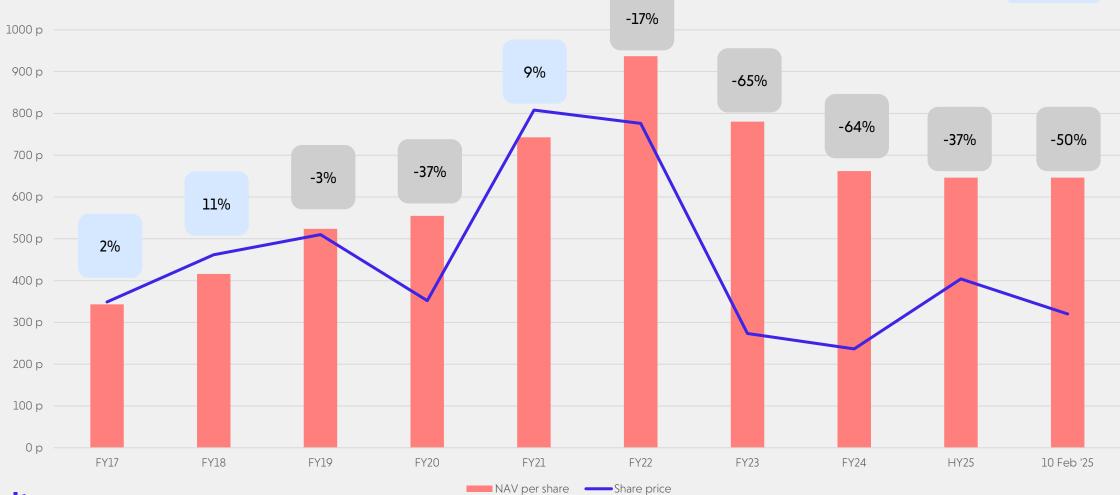
- 1. EU ecosystem is scaling
- 2. Generational shift in technology
- 3. Molten is a listed liquid vehicle to invest in private growth in a diversified asset class

Share price discount to NAV

Molten's Discount to NAV

Discount

Premium



Closing the gap on the discount to NAV

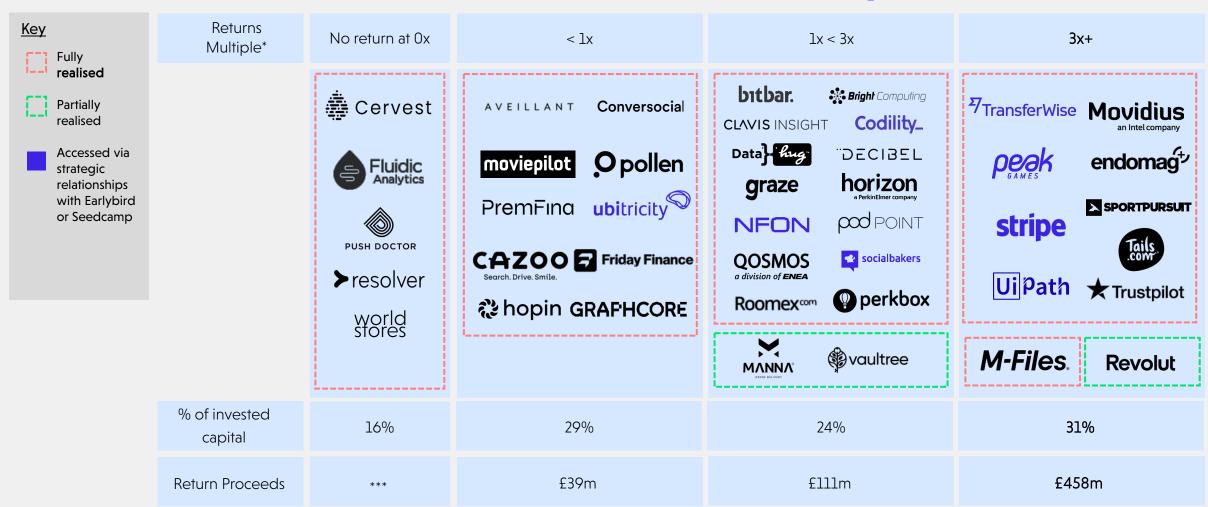
Market conditions

- Interest rates
- Valuation proof points
- Liquidity

Closing the gap

- Proving NAV through realisations
- Capital allocation
 - New vintage creation
 - Secondaries
 - Buybacks

Returns Track Record since 2016 IPO (as at 30 Sept 24)



Note: Figures displayed are subject to rounding. Past performance is not a reliable indicator of future performance

This slide includes larger realisations only and does not reflect certain realisations through underlying funds and relating to the Fund of Funds programme

*Return Multiple defined as Multiple of Invested Capital for fully realised assets or Valuation Multiple on Exit for partially realised assets

^{**}Pertains to "Returns" deals only as appear on this slide and includes exits and interest payments on debt

^{***} Loss ratio as a percentage of invested capital is 8% which is calculated as the realised loss over the total cash invested since IPO

Consistent deployment creates vintage diversification – Current Core portfolio

2017

LEDGER RavenPack



f89m

aircall

FORM3

ICEYE Revolut

Thought Machine

2018

£111m £331m Invested Fair Value

> 3.0x**MOIC**

2020

CoachHub

fintechOS

LEDGER

river Lane

SCHUTTFLIX®

SIMSCALE

£107m £181m Invested Fair Value

> 1.7xMOIC

2022

fintechOS (*) HIVEMQ

LEDGER

f24m f26m Invested Fair Value

> 1.1xMOIC

Invested Fair Value 3.5x

MOIC

Molten

£25m

Secondaries, enabling nearer-term value creation

	Pre-IPO	Post-IPO		Post IPO	
Molten Secondary Fund transactions	3i	Seedcamp	>_ EARLYBIRD	>_ EARLYBIRD	plc Secondary Funds' track record
Transaction date	Sep 09	Nov 17	Feb 19	Feb 19	
# Assets	23		10	11	62
Cash Price	£70m	£18m	£55m	£17m	£90m
Discount to NAV	20%	27%	20%	5%	19%
Distributions	£126m	£36m	£99m	£74m	£210m
Total return (TVPI)	1.5x	2.0x	2.0x	4.7x	2.5x
Cash return (DPI)	1.5x	2.0x	1.8x	4.3x	2.3x

Recent Deals		
GP	Port Co	Deal
SEEDCAMP	Revolut PEO	Feb-24, Molten acquired c.19% of LP-Stake in Seedcamp III
ONNECT	■ Typeform soldo	Oct-24, Molten acquired 97% of LP-Stakes in Connect

Share repurchase programme update

£10m

committed to share repurchase on 26 July 2024

Completed on 23 September 2024 £5m

committed to share repurchase on 21 January 2025

Ongoing

£15m

committed to share repurchase on 12 February 2025

Total share repurchase commitment as of today rising to

£30m

Strategic priorities

Refocus on Molten's core business of series A and B investments

Fund-of-Fund commitments to narrower cohort of key managers

Continue to closely manage the portfolio

Preserve strong balance sheet

Build capital pools with third party funds co-investing at Series B

Increasing share buyback programme





